



The world's economy is in crisis. Every individual, every family and every business in our Commonwealth is facing unprecedented challenges and uncertainty.

This crisis also reminds us how interconnected we are. Hardships in one sector of our economy affect others. One neighbor's struggle becomes a neighborhood's. We rise or fall together.

In times like these the mission of state government is clear: Secure our common economic future. That means doing everything we can to create and sustain jobs and opportunities for Massachusetts people and businesses to regain their economic footing and move forward.

Integrating state, federal and, where possible, private efforts, our Massachusetts Recovery Plan will *deliver* immediate relief by putting people to work today, *invest* in opportunities to position us for a better tomorrow, and *reform* the way government does business to prepare our Commonwealth for the ultimate revival of the global economy. Here's how:

*Deliver Immediate Relief:*

- Road, bridge and rail projects that put people to work today
- Services such as unemployment insurance and health care that sustain people who are especially vulnerable during a crisis

*Invest in a Better Tomorrow:*

- Education and infrastructure investments to position us for a better tomorrow
- Clean energy, broadband, and technology investments to cut costs and grow the economy
- Preparing workers for the jobs of tomorrow in growth and innovation industries

*Reform State Government:*

- Eliminate Pension and ethics loopholes that discredit the work of government
- Revitalize transportation systems that have suffered from a pattern of neglect and avoidance on Beacon Hill